



Investor Presentation Q3 FY 22-23

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Agriculture Industry: The Opportunity Ahead



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Global: Increasing population and wealth to drive up global food consumption





Note: Industrial countries include North America, Western Europe & ANZ; Transition Counties include Eastern Europe & Russia Source: FAOSTAT; BCG analysis



Global agri trend: Rising consumption & resource exhaustion (Natural resource Pressure)



Pressure on improving the agri productivity



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India: A decade of accelerated growth ...



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Note: Forecasts by International Monetary Fund, Oxford Economics, The Economist Intelligence Unit, OECD, The World Bank & Reserve Bank of India Source: Oxford economics



India: ... with unparalleled value creation in Agri sector over the next 10 years in India



1. USD / INR rate conversion assumed at avg. rate of 1 $\$ = INR 70



India: The opportunity and imperative for value creation in Agri sector over the next 10 years are large...





Mega Growth Opportunities for bridging the productivity gaps



8 global agri trends : Impact on India

Rising pressure on natural resources



Pressure on natural resources is driving greater push towards **micro-irrigation** in India

Continued importance to Political economy



Additional Government interventions in the form of higher MSP and Direct Benefit Transfer to support farmers



Changing dietary preferences



Dietary patterns are evolving as demand for fruits, vegetables & pulses continues to grow at 6-8% CAGR v/s cereals (1%)

Rise of digital farmers



Increasing mobile penetration to provide unique opportunity to use personalization to build deep farmer connect Evolution of farm holdings



Declining avg. farm holding (87% of India farmers hold <2 Ha) is adding pressure on farm productivity

> Farm Tech advancements



Data-driven agriculture and Precision farming are changing the landscape of agri today & will continue to do so in the future

Farm labor shortages



Decreasing labour availability is driving 10% p.a. rise in cultivation cost of major crops

Evolution of logistics



Logistics sector is evolving in India with **42 mega Food Parks** planned across the country



Trends opening up significant opportunities for Agri cos



- Implications
- Balanced plant nutrition Improved Ag input penetration
- **Specialized nutrients** F&V, pulses with changing dietary preferences
- Precision farming / ag tech holistic agri solution of the future
- Micro-irrigation Agri-input delivery models will change
- Digital presents a great opportunity to drive personalization & farmer connect
- Continued emphasis on improving farm productivity; shared service models for mechanization to gain prominence





COVID - Accelerated these trends



Government policy focus positive for value creation in Agri sector

	Farmer Focus	 Doubling of farmer income: Productivity, Price Realization Productivity: Soil Health Cards, customized fertilizer Realization: Direct Income Support - Centre & State initiatives, Agri Insurance, Electronic Agriculture Markets, MSP support Contract farming : Improved value chain linkage
	Positive Policy shifts	 Direct Benefit Transfer (DBT) – Soil health cards, Direct benefit transfers Nutrient self-sufficiency: 'Make in India' to target intermediate & finished product capacity additions Quality consciousness: SSP – RM quality, Pesticide Management Bill Sustainable farm solutions: Balanced nutrition, Bio and Organic as next focus areas Dynamic Policy Decisions: Subsidy Rates, MSP Prices
	Welfare Policy	 JAM (Jan Dhan, Aadhaar, Mobile) as enabler to direct benefit transfer for beneficiaries Building Rural India: Electrification, Ayushman Bharat (Health insurance) Push towards Pulses & Oilseeds – Self sufficiency goals
muruqa	Infra Push	 Irrigation focus: Micro Irrigation focus Accelerated Irrigation Benefit Program – River linkages Increased investments in logistics, cold chain and warehousing Inland waterways, Sagarmala project – Alternate distribution channel Thrust on Farm mechanization – Custom Hiring Centres

TRANSFORMING AGRICULTURE

CHANGING LIVES

For over five decades, we at Coromandel International Limited have been building viable crop solutions to make agriculture prosperous and sustainable.

We believe in harnessing the power of technology to harvest prosperity for our farmers. We are here to usher the next agri-rotaissance.



Coromandel: Transforming Indian Agriculture

Coromandel: Strong Governance Structure

The Spirit of the Murugappa Group

These **five lights** guide us as we navigate through professional and personal decisions.



TRESPECT that inspires people around us to perform The light of OUALITY which makes us dream of excellence

The light of

PAS210N

that provides us with the desire to win

The five lights



Eminent Board



Professional Management



Engaged employees



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Coromandel: a strong, responsible company

Key Facts :

- Turnover: Rs. 192 billion (FY21-22)
- Market Cap: Rs. 261 billion (December 2022)
- Strong credit rating: 'AAA' (stable outlook)' with India Ratings and CRISIL AA+ (positive) with CRISIL
- Net cash surplus
- ~5000 employees & ~8000 contract staff





Coromandel: India footprint







A 'Farmer First' winning business model



Business Wise Highlights

Fertilizer: Opportunity to address nutrient imbalance





Huge opportunity exists for Fertilizer business to provide balanced nutrition



Relatively untapped Secondary & Micro Nutrients segment



Organic products for soil rejuvenation



Fertilizer: Positive Policy Measures

Soil Health Cards ...



- Scheme started in 2015 by Government of India
- Soil health cards issued every two years—140 mil farmers covered

Direct Benefit Transfer (DBT)



- In 2018, DBT implemented pan India
- Accurate information gathering wrt availability of fertilizers
- DBT2.0: linking the soil health card data with the individual farm records

JAM Trinity for Direct Transfers



- Rural India high on "JAM" coverage—Jan Dhan (Bank account coverage), Aadhaar (Biometric system), Mobile (88% coverage)
- Paving way for direct subsidy transfer to farmers

Boosting investments



- Self sufficiency in Urea—
 Additional 6-7 million ton capacity
- P&K—Ensuring distribution flexibility for domestic manufacturers
- SSP—Addressing quality issues
- Lower corporate tax rates to boost investment





Coromandel Fertilizer: Highlights



Crop Protection: Market opportunity large

India ... massive potential exists



Exports slated to grow at 9% CAGR

India is well positioned to tap the huge multi-year exports opportunity in Ag-chem



Improvement in Crop protection usage domestically in the future to provide fresh impetus

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Coromandel Crop Protection: Highlights



Large Crop protection company in India

80,000+

Tons per annum manufacturing capacity from 6 plant locations

Strategic collaborations with global players across the entire value chain (R&D, mfg. & sourcing) in US, Canada, Europe, China, Japan

China desk for sourcing security

10,000+

dealers

Presence across

brands based product portfolio sold across ~81 countries

Key Strengths Product Offering

- 1000+ product registrations globally resulting in geographically diversified sales
- Focus on new products/combinations development - Rich product pipeline
- State of the art R&D center & pilot labs

Manufacturing

- 3rd Largest Mancozeb manufacturer globally
- 3 technical and 2 formulation facilities
- Ability to manufacture 17 technical
- Manufacturing capacity across 6 plant locations



+ + +

Sales and Marketing

- B2B and B2C presence
- Geographically diversified sales: 41% international sales
- Best in class agronomists & market development team (~300)





Coromandel Biologicals: Highlights



Specialty Nutrients: Market opportunity large – micro irrigation, secondary & micro nutrients





Potential for Specialty Nutrients business to capture market as micro-irrigation coverage expands



Current Micro Irrigation coverage in India at 6% (US: 55%, Brazil: 52%, China: 10%)



Scope to scale up consumption of Water soluble Fertilizers



Coromandel Specialty Nutrients: Highlights





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Coromandel Retail: Comprehensive Agri Solutions





Coromandel Organic: Highlights









Coromandel AgTech: Successful forays

Coromandel has successfully forayed into Agtech by carrying out pilot trials using Drones







Coromandel: Leveraging Technology for Farmer Prosperity



~50,000 soil tests carried out annually



Farm advisory through Scientists' panel



Gromor Nutrient Manager based nutrients recommendations



Hiring Farm machinery through Custom Hiring Centers



Developing superior **delivery** mechanisms - Injectables



E kiosks for improving reach & product delivery





Coromandel: Focus on Sustainable development

Bird's Paradise



Green Belt



- Bird's Paradise was established at Kakinada plant is home to 100+ species
- Recognized by UNDP 'Turning a Factory into a Bird Sanctuary'
- Extensive coverage by Discovery

- Converting Phospho gypsum heaps into green belt
- 1st of its kind initiative globally



Coromandel CSR: Doing it responsibly

Healthcare Initiatives



- Coro Medical Centres have touched 80K+ beneficiaries annually
- Supporting Paediatric ward at Kakinada Government Hospital, Hrudhya – Heart Foundation

Girl Child Education Scheme



- Girl Child Education Scheme has touched 16K+ children and counting
- More than 5K girls benefited through scholarships

Community Development



- Community development
 initiatives focussed on creating
 employment opportunities:
 Computer skills, Tailoring training
- Toilet construction under Swatch Bharat





Coromandel: Converting farmer insights into farmer prosperity





Why Coromandel

Coromandel: Track record of sustained financial performance

EBITDA -**Revenue*** From Operations **Profit after Taxes** (₹ Crores) (₹ Crores) (₹ Crores) 29% CAGR 15% CAGR 1,528 13% CAGR 2,154 1,329 1,990 19,111 1,732 1,065 14,182 1,420 13,225 13,137 720 FY19 FY20 FY21 FY22 FY20 FY22 FY19 FY20 FY21 FY22 FY19 FY21

*Fertilizer revenue subject to commodity price movement and subsidy policies



Debt to Equity Ratio





As per consolidated financials of the Company

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Coromandel – Holistic farm solutions provider... ...with unique business model driving farm prosperity









Coromandel Value Proposition

Unparalleled value creation opportunity in India agriculture space

- India agriculture opportunity large; GV to reach INR 230 trillion by 2029
- Government focused on doubling farmer's income
- India well placed to capitalize on exports opportunity - increasing global presence and acceptance





Coromandel best placed to capture the opportunity

- Leading Indian agri inputs player with significant global presence
- Integrated manufacturing facilities - low cost operations
- Value added solutions based on farmer driven insights
- Educating the last mile farmer, driving ground level changes



Coromandel has a strong

track record of delivering

consistent value

Top quartile TSR performer over

200)

debt

India

the last 3 years (in the S&P BSE

Strong balance sheet, zero net

AA+ credit rating from CRISIL



A heritage of strong governance & value structure

- Flagship company of 118 year old Murugappa Group
- Strong commitment to values: Integrity, Passion, Quality, Respect and Responsibility



Bringing smiles to millions of farmers



FY 22-23

Q3 Results






Performance Highlights



As per consolidated financials

Business Environment – Agriculture Bright Spot

- All India cumulative rainfall > normal by 20% (Oct'22 to Dec'22)
 - Deficit in rainfall WB (-28%), Odisha (-10%), TG (-4%)
- Reservoir storage at 100% of LY storage & 120% of avg of last 10 years
- Improved crop sowing: +4% (Led by wheat & oilseeds)
- Fall in Centre's buffer stocks (Dec 1) due to lower Govt procurement
 - Rice: 11.5 mil ton (LY: 21.3 mt)
 - Wheat: 19.0 mil ton (LY: 37.8 mt)
- Increase in MSP for all mandated rabi crops
- Rice procurement status (Dec 31): 36 mil ton (+11%)
 - Full year target: 52 mil ton

Good Rabi season





MSP CY MSP LY Wheat 2125 2015 5% Barley 1735 1635 6% Gram 5335 5230 2% Lentil 6000 5500 9% Mustard 5450 5050 8% Safflower 5650 5441 4%

MSP Increase – Rabi Crops

Rabi sowing (lakh ha) - 30 Dec

	LY	CY	chg
Wheat	314	325	4%
Rice	14	17	21%
Pulses	150	153	2%
Coarse cereal	45	47	4%
Oilseeds	95	104	9%
Total	617	645	4%



Industry: DAP + Complex Fertilisers: Q3 FY22-23

In lakh tons

CIL Sales

Industry sales



Production growth: -13%

- Imports growth: 50%
- Pr Sales growth: 22% (CIL:27%)

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Production growth: 28% Imports growth: 30% Pr Sales growth: 13% (CIL: 27%)

CY

70.9

10.5

LY

60.2

8.3

% Gr

17.8%

26.5%



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Qty in Lakh MT

Industry: DAP + Complex Fertilisers: YTD Dec'22



Production growth: 4%

Imports growth: 25%

Pr Sales growth: 33% (CIL: 7%)

In lakh tons	LY	СҮ	% chg
Industry sales	163.6	190.1	16.2%
CIL Sales	27.3	30.2	10.6%



Production growth: 6%

Imports growth: 67%

Pr Sales growth: 2% (CIL: 11%)



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Industry: MOP & Urea : Q3 FY22-23



Qty in Lakh MT



Production growth: 5%

Imports growth: 60%

Sales growth: 13% (CIL: 202%)



Imports growth: 44% Sales growth: 34% (CIL: **471%**)



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Industry: MOP & Urea : YTD Dec'22





Production growth: 13%

Imports growth: 3%

Sales growth: 13% (CIL: 144%)



Imports growth: -3% Sales growth: -4% (CIL: -1%)



RGRI 20

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CIL: Nutrients – Q3

Sales in Rs. Crs





*Before Un-allocable Expenses

Volume Summary

Vol LMT				
Segment	Q3 FY22	Q3 FY23	Growth	
NPK +DAP (Mfd)	7.5	9.2	21%	
NPK +DAP (Imp)	0.7	1.4	88%	
NP/NPKs Total	8.3	10.5	27%	
Primary Market Share (NP/NPKs)	13.7%	14.8%		
PoS Market Share (NP/NPKs)	12.5%	12.7%		
Urea	1.3	4.0	202%	
МОР	0.00	0.02	470%	
SSP	1.9	2.2	17%	



CIL: Nutrients – YTD Dec'22





Volume Summary Vol LMT Segment YTD Dec'21 YTD Dec'22 Growth NPK +DAP (Mfd) 24.5 27.1 11%NPK +DAP 3.1 12% 2.8 (Imp) NP/NPKs Total 27.3 30.2 11%Primary Market 16.7% 15.9% Share (NP/NPKs) PoS Market 14.7% 15.3% Share (NP/NPKs) Urea 3.83 9.34 144% MOP 0.26 0.25 -1% SSP 5.97 6.18 4%

*Before Un-allocable Expenses

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Subsidy – Q3 FY23





Q3: Receipts of Rs. 3,992 Crs. (Rs. 2,296 Crs. LY)

Nutrient rates (Rs/kg)

	N	Р	К	S
21-22	18.79	45.32	10.12	2.37
22-23 (Kharif)	91.96	72.74	25.31	6.94
22-23 (w.e.f 1 Oct)	98.02	66.93	23.65	6.12



CIL: Crop Protection – Q3 FY23



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In Rs. Crs.

Market	Q3 FY22	Q3 FY23	Growth
Domestic	314	355	13%
Exports	308	298	-3%
Total	622	653	5%

*Before Un-allocable Expenses

CIL: Crop Protection – YTD Dec'22

2,020







PBIT in Rs. Crs



In Rs. Crs.

Market	YTD Dec'21	YTD Dec'22	Growth
Domestic	1,115	1,259	13%
Exports	839	761	-9%
Total	1,954	2,020	3%

*Before Un-allocable Expenses

New Product Launches Q3 FY'23





Neem – soil conditioner



Abda – Growth booster

Gardina products – Urban segment Speciality Nutrients Business



Azamax (Insecticide) – Bio business



New Product Launches YTD Dec'22





Acumist Calcium – Concentrated Liquid Calcium



Azamax -Insecticide



Soil conditioner



Growth booster



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Phendal Plus – Insecticide



Prop-Plus combination fungicide



Ortain super combination insecticide



Canister Insecticide



CIL: Consolidated P&L – Q3 & YTD



Q3 LY	YTD LY	P&L(Summary)	Q3 CY	YTD CY	Q3 Gr%	YTD Gr%
5,100	14,952	Total Income	8,349	24,276	64%	62%
804	2,576	Gross Margin	1,068	3,389	33%	32%
16%	17%	GM %	13%	14%		
260	805	Fixed Expenses	288	866	11%	7%
544	1,770	EBIDTA	781	2,523	44%	43%
11%	12%	EBIDTA Margin %	9%	10%		
43	127	Depreciation	47	137		
-14	-34	Interest Exp./(income)	6	-3		
511	1,661	PBT	706	2,364	38%	42%
10%	11%	PBT %	8%	10%		
382	1,239	PAT	527	1,766	38%	43%
7%	8%	PAT %	6%	7%		

Share Holding Pattern – 31st Dec 2022





- Promoters:
 - EID Parry (India) Ltd (56.3%)
 - Individual/HUF (0.6%)
 - Trust/NRI/Others (0.5%)
- Top Domestic Institutional Holdings:
 - Kotak Mutual Fund (4.5%)
 - DSP Mutual Fund (2.4%)
 - UTI Mutual Fund (1.4%)
 - Axis (1.3%)
 - SBI (0.9%)
- Top Foreign Institutional Investors
 - Vanguard (1.4%)
 - Kotak (0.6%)
 - Goldman Sachs (0.6%)
 - Govt Pension Funds (Global) (0.6%)
 - Principal Fund, Inc. (0.5%)
 - MIT (0.5%)



The 1st Green Revolution driven by Agri-inputs

Achieving self-sufficiency in food grains The 2nd Green Revolution to be powered by superior products, smarter delivery mechanisms & agri-tech

Achieving Income Security and Farm Sustainability



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